DISCRIMINATORY LIMITATION AND ITS IMPACT ON IT SECTOR: A STUDY WITH SPECIAL REFERENCE TO WOMEN EMPLOYEES OF SELECTED IT COMPANIES IN BANGALORE CITY (DEMOGRAPHIC PROFILE)

Mrs. A. Thangapoo,

Research Scholar, St.Peter's Institute of Higher Education and Research, Chennai.

Dr.M.Radhakrishnan,

Associate Professor, St. Peter's Institute of Higher Education and Research, Chennai.

ABSTRACT

Despite the fact that there is an impressive expansion in support and resource of ladies representatives in the labour force, the entrance of ladies into higher administrative positions stays confined. Various investigations have affirmed this reality that ladies in India and all over the planet deal with the issue of the unreasonable impediment and glass bluff. The scientist needs to illuminate the need of correspondence which is just found in arrangements rehearses however the truth of the matter is females are not taken as sound contender of male in proficient job because of the social nono and what these things are meaning for their presentation, work fulfilment, work-life adjusts, feeling of anxiety and their certainty. The reason for this exploration is to view as about the how much such sort of things makes issues in the existence of female and the individuals related with them and to getting the impacts of orientation segregation on working female and its consequences for their work fulfilment. For this reason, the information has been gathered from 442 ladies representatives who are working in various private and government associations through a semi-organized poll. Results additionally affirmed that ladies representatives are under pressure more often than not and this prompts low confidence, low prosperity, low authoritative responsibility and furthermore low work fulfilment among them.

Keywords: Administrative, Female, Government, Orientation, Responsibility

INTRODUCTION

OVERVIEW OF GLASS CEILING

In the previous period, ladies were viewed as similarly as the (youngster carriers) wellspring of life and generally put down as the more fragile sex. Ladies were confined to work at home or in the ranch. Their jobs were restricted to that of being a steadfast spouse and committed mother. They gradually advanced to move and ventured out to work in plants as the result of the Industrial Revolution. Subsequently, they progressed to work outside the home and held customarily "female" type occupations like instructors, medical caretakers, scholars, and so forth, .In 1980"s, equivalent privileges to ladies in all areas were examined, assisting them with seeking after higher investigations, in this manner empowering them to enter the corporate world. Presently, Female - Male acquiring hole is reducing as they began to contend in the male ruled work places like Manufacturing area, IT industry, Sales and Marketing, etc. Customarily, society considered a lady's place was at home and none other. (Jacob, 1999) . Be that as it may, with the acquaintance and access with schooling, ladies have accomplished exceptional progress in what the future held "male area" of the functioning scene. Almost certainly corporates are rivalling each other in expanding their ladies representatives, because

of the public authority strategy for their blessings. Yet, headway of working ladies in higher administration level has not stayed up with the comparing expansion in the quantity of working ladies (Moore, 1995)2. While passage is simpler, movement dials back after the centre level regardless of their expert and specialized capability. Ladies contribute enough in the work force, yet are not really present in the senior administrative positions, which could likewise be credited to the male petty mentality. This under portrayal and non-acknowledgment of ladies in labour force is named as 'The Glass Ceiling'.

REVIEW OF RELATED LITERATURE

Bureaucratic Glass Ceiling Commission (U.S 1991) affirmed that ladies experienced significant Glass Ceiling boundaries, for example, cultural hindrance, government boundary and different obstructions incorporate different compensation for practically identical work, strict segregation, absence of family-accommodating work place, hour Glass Ceiling and so forth, which forestall ladies to move up position in their callings. UNDP (United Nations Development Program) in 1993 review likewise distinguished six bits of knowledge of incongruent treatment in the regulatory framework of the Bangladesh Civil Service. These were negative demean or towards ladies by male associates, misjudge the abilities of ladies labourers, predominance complex of male partners, inclination of men to treat ladies in orientation one-sided design, remarks that men were more proficient than ladies and non-participation of male peers. The idea of a Glass Ceiling is a frequently involved analogy for the general weaknesses with respect to ladies' vocation amazing open doors showing the developing challenges for ladies while climbing the profession stepping stool (Charles Grusky, 1995). Hindrances might be unmistakable or immaterial, real or as envisioned by the beneficiary Maskell-Pretz and Hopkins, 1997. Biases, Glass Ceiling impact or orientation variety are such hindrances which are concealed but projects spell a ton on working ladies so associations having aim to hold them eventually are to no end. The issues of orientation separation and orientation generalizing which influence ladies consistently prompt Glass Ceiling impact. There are a few boundaries for example mental boundaries, cultural related obstructions, authoritative hindrances against which ladies are as yet battling to reinforce their presence in the more elevated level administration of associations. Indian culture is as yet moderate one and has not had the option to break the limitations old enough old practice. This demean or is apparent at an early age when lady is settling on her instructive decisions. The significant viewpoint in the substance of ladies' profession movement is her family obligations, extraordinarily connected with conjugal status and childcare. When hitched, she is heavily influenced by her better half and parents in law. Progressively the circumstance has improved and presently spouses likewise need working wife. Because of the ascent of family units, emotionally supportive network of grandparents has contracted. Henceforth, ladies bring their home-grown issues at their work place, consequently they can't focus on their work place and lean toward an adaptable time (Anker, 1997). Notwithstanding numerous drives by association ladies have not accomplished equality, particularly in senior level positions (Candee, 1997). It is seen that the accompanying have contributed for ladies' lower portrayal in the IT business, for example, manly and specialized undertone joined with processing, orientation socialization with innovation, male overwhelmed construction and culture of work inside the business, manager's recruiting methodologies, ladies aversion to take part in IT training and so forth Capacities, which individuals anticipate that a pioneer should claim, are all the more firmly related with the male orientation cliché attributes than the female orientation cliché qualities. The totalled examination discoveries concerning the cliché pioneer

obviously show that administration is for the most part seen as manly (Butterfield and Grinnell, 1999). A few investigations reason that the cliché pioneer is viewed as having a greater part of male characteristics. Entail, experiential, and logical. She showed that individuals who had high componential knowledge could think scientifically and basically Experiential insight zeroed in on the capacity to form novel thoughts, which inferred that individuals high in this space were unequivocal, objective accomplished, and versatile to the new circumstances. Context oriented knowledge accentuated on the reasonable and social parts of human insight. She has pointed that insight is certainly not anything. It creates an exceptionally wide cluster of mental and different abilities. This kind of abilities might assist with breaking the Glass Ceiling. Klatt, Murdick and Schuster (1985) 69 have recognized eleven components of Quality Of Work Life, for example, pay, word related pressure, hierarchical wellbeing programs, elective plan for getting work done, take part the board and control of work, acknowledgment, prevalent subordinate relations, complaint methodology, ampleness of assets, position and legitimacy in advancement and improvement and work on longlasting premise. As per Casio (1998)70 nature of work life involves both the psychological and objective parts of work life. The objective ones underline the conditions and strategies connecting with advancement approaches, participatory oversight, and safe working circumstances, while the abstract connect with management, correspondence, initiative and so on He recognized 8 factors that decide nature of work life as given under. Correspondence, worker contribution, want and inspiration to work, professional stability, vocation progress, tackling issues, pay, and pride of a task.

SCOPE OF THE STUDY

Bangalore is the second biggest exporter of Software close to Bangalore. The city is a center point for various mechanical stops and guarantees the work of almost 3,00,000 individuals. It has the biggest tasks for India's top programming organizations, for example, TCS, Infosys, Wipro and numerous other CMMI-level 5 organizations have their administrative centers, local workplaces and advancement focuses. This pack of IT organizations has given plenty potential open doors to ladies and men the same to pick and shape their profession diagram. In the IT business, the work open doors appear to be developing, on account of purpose of robotization in virtually every circle of business action. With orientation value turning into the thing to get done, it has become inescapable for any business to work without the powerful commitment of ladies. As ladies workers travel upward along her profession chart, they are stalled with a few obstructions that keep them from scaling more prominent statures. The absence of help from their family doesn't permit them to have a balance between fun and serious activities which drives them at last to think twice about their vocation movement. In true front absence of acknowledgment from male counterparts and analysis will more often than not discolour their standing are the solid justification behind them to keep a position of safety at work. These obstacles in like manner speech is appropriately alluded to as "Unattainable rank", where the obstructions exist on the home front as well as wander to their expert life.

STATEMENT OF THE PROBLEM

Albeit the quantity of women's section into corporate field has increments yet their move to the administration position, has not been smooth. They are tried, with extremely confounded difficulties. The generally held conviction that females are more fit to a strong, sustaining job than the dynamic job of the executives. They are tried, with exceptionally confounded difficulties. Budhwar et.al (2005) 27 in the investigation of "Senior Women in Public and Private Sector Firms", observed that they

were responsive of differential treatment when contrasted and men, supporting the generalization of their being mediocre and in this way being offered less testing jobs and not being essential for significant hierarchical issues. The development of Information Technology area in mid-1990s has uncovered a potential business opportunity for ladies in this coordinated area cheerfully appropriate their work climate and offering, on a basic level, least orientation separation. Its business probability gives motivation to female understudies to take up specialized and proficient courses with an eye to the gig market. Most surveys uncovered that, despite generally speaking palatable sexually unbiased pursuit by this area, an ideal degree of orientation inclusivity is still to be accomplished, particularly to the senior level. Also, this area expects to be extra cautious in getting rid of the predominant issues, for example, "Feminization", "Glass Ceiling" and so forth The hypothetical part of individualization in the work environment is tangible yet at the cultural level, male centric techniques overwhelm on the Indian mind (Asmita Bhattacharyya and Bhola Natha Ghos, 2012). Discriminatory constraint is a contemporary and the most predominant copying issue among the ladies workers especially in IT area. When contrasted with other area the entrance level of ladies representative in IT area is more, yet arriving at the top is exceptionally less. Because of expanded working hours, orientation separation, high tension, on shore projects and so forth, they can't them to proceed with their work particularly after marriage or childbearing. In a milestone for India Inc, the quantity of female representatives at Tata Consultancy Services (TCS) has crossed the one-lakh mark, making it the country's greatest business of ladies in the private area. Ladies currently include 33% of the IT major's 3.06 lakh labor force. This makes TCS, the most esteemed organization in India, one of the top businesses of ladies in the innovation area worldwide. The top opening is held by IBM, which has an expected 1.3 lakh ladies out of a labor force of 4.31 lakh. As far as market cap, the following two players in the home-grown IT markets are Infosys (54,537 ladies representatives) and Wipro (45,276) however the female labor force of TCS is more than the two joined. In any case, just 11% of them are in administrative positions (Reeba Zachariah, Times of India, 2014). Thus the analyst made an endeavour to examine the obstructions of ladies workers in IT area and a few compelling variables to pound the Glass Ceiling. After Bangalore, Bangalore is attempting to stamp a spot in the IT map as a center for Software as a Service (SaaS). Numerous SaaS majors have Bangalore as a home, which are rivalling worldwide pioneers with particular fragments. Likewise the peculiarity of Glass Ceiling is analysed among ladies workers of IT ventures in and around Bangalore city.

OBJECTIVES OF THE STUDY

To examine the profile of the respondents and its impact on current working environment of the women employees in IT sector.

METHODOLOGY

The Research Method This research is both empirical and explanatory in nature with multiple objectives to examine the existence of Glass Ceiling and its impact on information technology sector. The Sample

The stratified random sampling method is applied to collect the responses from women employees in IT sector. The survey was conducted among 42 IT companies in Bangalore city

Sources of Data

The primary data is collected through survey method. The survey is conducted using a well-structured questionnaire to examine the existence of Glass Ceiling among women employee in IT sector and the

factors, which influenced to break the Glass Ceiling. The researcher circulated 800 questionnaires to the IT companies in Bangalore city. Out of the 800 questionnaires distributed to women employees" 442 completed questionnaires were found to be of use.

ANALYSIS AND INTERPRETATION:

SOCIO DEMOGRAPHIC PROFILE OF WOMEN EMPLOYEES IN IT SECTOR

To recognize the presence of Glass Ceiling among ladies representatives of IT area, socio segment profile is utilized to separate between various sub gatherings. Age, unit, training level, pay, sort of family, year of involvement and so forth are being considered as socio segment gatherings. Segment questions are intended to cross-classify and contrast sub bunches with distinguish how reactions differ between these gatherings. Subsequently in this part it is important to find out their own data like age, capability, unit, conjugal status, family type, family size, insight, yearly pay and occupation and capability of companion.

Age of the Respondents

The above table shows that the example bunch has 40.3% of representatives who are as long as 25 years of age, 31.9% of the ladies employees" age is from 26 to 30 years, 18.6% from 31 to 35 years and just 5% and 4.3% are from 36 to 40 years or more 40 years separately. This shows that more respondents fell under initial two gatherings. As greater part of the respondents are in the age gathering of under 25 years, it assigns that fresher's are drawn in by the compensation part of IT industry, the beginning of which are proposed to them is considerably more than the most significant pay an ordinary representative in different fields has at any point gotten when matured somewhere in the range of 30 and 35 years. Furthermore programming is a middle class work.

Capability of the Respondents

From the above table it very well may be seen that 28% of the respondents have proficient degree, 42.3% of respondents have P.G Degree and just 29.7% have U.G degree. The investigation shows that center and senior administration expected essentially P.G degree as their capability.

Unit of the Respondents

The above table features that the example bunch has 43.7% of the respondents are under senior unit, 42.8% and 13.5% are under center and junior framework separately. It shows larger part of the respondents are in senior administration.

Conjugal Status of the Respondents

It tends to be perceived from the above table that the example unit is similarly gathered from both hitched and single respondents. From the all-out respondents 50.5% are single and 49.5% are hitched.

Family Type of the Respondents

The table above uncovers that 73.3% of the ladies workers are in family unit and 26.7% are in joint family. This shows most of the ladies workers are from family unit.

Family Size of the Respondents

From the above table it tends to be seen that 55.9% of the respondents have something like 4 to at most 6 their relatives. 38.5% of respondents have under 4 their relatives. Just 5.7 % of respondents have in excess of 6 individuals in the family.

Experience in IT Sector

From the above table it is construed that, almost 63.2% of the respondents are having 6 to 10 years of involvement and 32.9 % have 11 to 15 years of involvement. 14.1% and 0.9% are having are as long as 5 years and 15 years of involvement separately.

Yearly Income

The above table derived that 71% of ladies are acquiring up to 5 lakhs, 15.6% from 5 to 10 lakhs, 6.8% from 10 to 15 lakhs, 4.4% from 15 to 20 lakhs and just 2.3% procure over 20 lakh.

Interest in ITS Sector

The above table shows that 70.1% of ladies representatives have begun their vocation in IT area and simply 29.9 are moved to IT area from different areas.

Capability of Spouse

The table uncovers 41.9% of life partner is viewed as experts, 30.15 % are Post Graduates, 21.7% are under graduates and 6.1 are others. Over 80% of the life partner were having PG degree as their base capability.

Control of Spouse

From the above table it is derived that 15.1% of the companion are in a similar calling and 63% are different experts, just 21.9% are independently employed. Greater part of the respondent are expertly qualified which is in a state of harmony with the discoveries of the investigation.

SUMMARY OF FINDINGS, SUGGESTIONS AND CONCLUSION

The premise of the review was to investigate the elements, which impact the Glass Ceiling, and systems to pound the Glass Ceiling. In this part, the scientist has featured the significant results of the review got from the nitty gritty investigation of essential information connecting with work data of ladies representatives in IT area and their hindrances; and procedures to break the Glass Ceiling. In addition the analyst has tried to make substantial ideas to the association, society and to the person, which could assist with pounding the Glass Ceiling. The above table shows that the example bunch has 40.3% of representatives who are as long as 25 years of age, 31.9% of the ladies employees" age is from 26 to 30 years, 18.6% from 31 to 35 years and just 5% and 4.3% are from 36 to 40 years or more 40 years individually. This shows that more respondents fell under initial two gatherings. As greater part of the respondents are in the age gathering of under 25 years, it assigns that fresher's are drawn in by the compensation part of IT industry, the beginning of which are proposed to them is significantly more than the most significant compensation a normal worker in different fields has at any point gotten when matured somewhere in the range of 30 and 35 years. Furthermore programming is a middle class work. Larger part of the respondents 42.3% of respondents have P.G Degree and just 29.7% have U.G degree. The investigation shows that center and senior administration expected essentially P.G degree as their capability. Greater part of the respondents bunch has 43.7% of the respondents are under senior framework, 42.8% and 13.5% are under center and junior unit separately. It shows greater part of the respondents are in senior administration. Larger part of the respondents 50.5% are single and 49.5% are hitched. Greater part of the respondents 73.3% of the ladies workers are in family unit and 26.7% are in joint family. This shows most of the ladies representatives are from family unit. Larger part of the respondents 55.9% of the respondents have somewhere around 4 to at most 6 their relatives. 38.5% of respondents have under 4 their relatives. Just 5.7 % of respondents have in excess of 6 individuals in the family. Greater part of the respondents 63.2% of the respondents are having 6 to 10 years of involvement. The above table reasoned that 71% of ladies are acquiring up to 5 lakhs. The above table shows that 70.1% of ladies representatives have begun their vocation in IT area. Over 80% of the companion were having PG degree as their base capability. Greater part of the respondents 63% are different experts, just 21.9% are independently employed. Greater part of the respondent are expertly qualified which is in a state of harmony with

the discoveries of the examination. The presence of Glass Ceiling and its effect on ladies representatives in IT area have been demonstrated firmly with the assistance of dissecting different hindrances like authoritative obstructions, cultural boundaries, workplace, work life struggle and individual hindrances. The discoveries of the current review cause us to understand the significance of persuasive factors such ability to appreciate anyone on a profound level, administration skill, hierarchical drives, individual changes and nature of work life. In light of the discoveries of the current review it is felt that the accompanying ideas merit executing. The review has endeavored to inspect the current Glass Ceiling situation and elements contributing professional success of ladies in IT area of Bangalore city. The discoveries of the review learned that ladies portrayal at the high level administration is proportionately extremely low contrasted with men. There is a relentless Glass Ceiling that current and repulsing ladies' drive in their vertical order of vocation development. The review reasons that the significant hindrances for advancement of ladies supervisors come from carelessness of the corporates towards ladies' social jobs and obligations. This recommend association need to take a functioning part in drawing in and holding the gifted ladies experts as they may similarly fill in as real resources in the information period. The HR division and the representatives together should trudge out the strategies to assist with achieving balance between serious and fun activities, which makes the association the most joyful work environment in. The concentrate additionally achieves that ability to appreciate people at their core and initiative skill assumes significant part to pound the Glass Ceiling. The progress of an individual relies upon how they deal with their feelings. Feelings are the perspective, which can sponsor both emphatically and contrarily to human way of behaving. Associations rely upon human asset and in this manner need to contribute decidedly in tweaking the way of behaving of people towards corporate objective. Correspondingly ladies worker who wishes to arrive at the top position ought to have the authority capabilities, for example, having great systems administration expertise, energize group building, self-assurance and so forth, Based on the examination Quality of work life additionally assumes crucial part to pound the Glass Ceiling. Thus ladies representatives should be given a peaceful workplace, which can accomplished by lifting their positions by permitting them to pick and plan for work with the end goal that fits for their benefit. Family backing, for example, sharing the family work and assists with sustaining their youngsters, will backing the ladies representative to adjust the work and individual lives; it makes them straightforwardness to arrive at a higher level.

Bibliography

- 1. Butterfield, D. A., & Grinnell, J. P., (1999) "Re-viewing" Gender, Leadership and Managerial Behavior: Do Three Decades of Research tell us Anything?". In G.N. Powell. (Ed.). Handbook of Gender and Work, Sage.
- 2. Elissa Shevinsky, (2015), Lean Out: "The Struggle for Gender Equality in Tech and Start-Up Culture". George, D., & Mallery, P. (2003). "SPSS for Windows Step by Step": A Simple Guide and Reference. 11.0 update (4th ed.). Boston: Allyn & Bacon.
- 3. Peter F Drucker (2004) "The Effective Executive, The Definite Guide to Getting the Right Things Done" Raymond F. Gregory Rutgers, (2003), "Women and Workplace Discrimination: Overcoming Barriers to Gender Equality".
- 4. Habib, Zafarullah. (2000). "Through the Brick Wall and the Glass Ceiling: Women in the Civil Services in Bangladesh. Gender", Work and Organization, 7(3).

- 5. Hall, D., T., & Richter, J. (1989), "Balancing Work Life and Home Life: What can Organizations do to Help". The Academy of Management Executive, 2(3), Pp. 213-223.
- 6. Kalpana Maheshwari, (2012), "The Glass Ceiling impact on Indian Women Employees", National Conference on Emerging Challenges for Sustainable Business, ISBN 978-93-81583-46-3.
- 7. Kamal Kishore, (2106), "Representation of Women on Boards of IT Companies" Journal of Management & Public Policy 7(2), ISSN 0976-0148 (Online) 0976-013X (Print).
- 8. Meyerson, D. E. & Fletcher, J. K. (2000) "A Modest Manifesto for Shattering the Glass Ceiling", Harvard Business Review, January February.
- 9. Mickinsey Survey, (2012), "Women in the Work Place", Sex and Power Report, (2008), "Women are Facing Losing Battle for Gender Equality in Work Place after Years of Progress", The Times of India, 2008.
- 10. Moore, D. (1995), "Role Conflict: not only for Women? A Comparative Analysis of 5 Nations", IJCS, XXXVV,1(2).
- 11. Nayeri, N. D., Negarandeh, R., Vaismoradi, M., Ahmadi, F., & Faghihzadeh, S, (2009) "Burnout and Productivity Among Iranian Nurses, Nursing & Health Sciences".
- 12. Nieva, V.F., & Gutek, B.A. 1981, "Women and Work: A Psychological Perspective" New York: Praeger.
- 13. Pawan S Budwar, Debi S A Bhatnagat (2005), "Women in Management in the New Economic Environment", The Case of India Asia Pacific Business Review 11 (2).
- 14. Payal Channaia, (2012), "Do Women Really Abuse their Privileges?" The Hindu, Payalchanania, (2012) "Breaking the Glass Ceiling", The Hindu
- 15. Savage, (2002), "The Real Glass Ceiling", http://www.wipcoaching.com accessed on 20, Aug 2012. Schein V.E, 2007, "Women in Management: Reflections and Projections", Women in Management Review. 22(1).
- 16. Schwartz, Felice. N, (1989), "Management Women and the New Facts of Life" Harvard Business Journal,67(1).
- 17. Williams JC and HC Cooper, 2004, "The Public Policy of Motherhood", Journal of Social Issues, 60(4). Wohlbold, E., and Chentier, L. (2011). "Women in Senior Management: Where are they?", The Conference Board of Canada.
- 18. Zippel, K. (2002), "Sexual Harassment and Transnational Relations: Why Those Concerned with German-American Relations should Care". http://www.aicgs.org